# NURSE SCHEDULING PROBLEM 

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## AGENDA

1. Introduction
2. State of the art
3. Nurse Scheduling Competition
4. Problem Definition
5. Mathematical Model
6. Conclusions and future work

## INTRODUCTION

- Very important when managing all kinds of employees and resources.
- Specially important and complex to healthcare professionals.
- As seen in Burke et al.(2004), scheduling approached by several investigators for more than 40 years.
- Until recently solved manually in a very time consuming process.
- First papers were based on a strictly mathematical approach.
- Heuristic and metaheuristic approaches are seen later.


## STATE OF THE ART

- As observed in (Burke et al. 2004) many different approaches have been used to solve the NSP
- Stochastic programming
- Linear and quadratic models
- ANSOS
- Multi objective
- Expert systems and artificial intelligence
- All kinds of heuristics


## NURSE ROSTERING COMPETITION

- International competition
- Second iteration


## INRC-II

The Second International Nurse Rostering Competition

- Combinatorial Optimization and Decision Support (CODeS)
coDes

- Kulak University (Belgium)
- Patrick De Causmaecker
- Scheduling and timetabling group
- University of Uldine (Italy)
- Sara Cheschia and Andrea Schaerf
- Methodologies for Optimization and Decision Support in the Healthcare Sector (MoBiZ)
- Vives University (Belgium)
- Stefaan Haspeslagh


## TOP OF LAST COMPETITION

## Valois et al. (2010)

- Strictly mathematical approach
- Partition into 2 sub problems or phases

Nonobe (2010)

- Metaheuristic for a COP
- Tabu search with an easy transformation
- Use of binary variables

Zhipeng and JinHao (2010)

- Adaptive local search
- Multi start
- Diferent neighborhoods
- Different strategies to explore neigborhoods

Burke et al. (2010)

- Use of previously developed staff rostering model
- Variable depth search and branch and pricing


## PROBLEM DEFINITION

- According to Chesia et al.(2014)
- Basic problem
- Weekly scheduling of a fixed number of nurses.
- Each day split in shifts.
- Skills with different requirements.

General Problem

- Solution to the problem for a set of $n$ weeks.
- Requests of the nurses accounted for as soft constraints.
- History of every week and overall history to account for contractual constraints.


## MATHEMATICAL MODEL

$$
\begin{aligned}
& \text { min } Z=\Delta Z_{1}+\Delta Z_{2}+\Delta Z_{3}+\Delta Z_{4}+\Delta Z_{5}+\Delta Z_{6}+\Delta Z_{7} \\
& \text { s.t. } \sum_{s \in S} \sum_{k \in K} x_{n s d k}=1, \forall n \in N, d \in D \\
& \\
& \quad \sum_{n \in N} x_{n s d k} \cdot r_{n k} \geq R M_{s d k}, \quad \forall s \in S, d \in D, k \in K \\
& \\
& \quad \sum_{k \in K}\left(x_{n, s_{1}, d-1, k}+x_{n, s_{2}, d, k}\right) \leq 1, \\
& \quad \forall n \in N, d \in D \backslash\{1\}, \quad\left(s_{1}, s_{2}\right) \in P
\end{aligned}
$$

(1) Main Model
(2) Binary variables $x_{n s d k}$ for nurse $n$ in shift $s$ on day $d$ with skill $s$.

- Use of soft constraints as decision variables $\Delta Z_{i}$.
- RM: Required Minimum nurses


## MATHEMATICAL MODEL

$$
\begin{align*}
& \sum_{n \in N} x_{n s d k} \cdot r_{n k}+M_{s d k} \geq R O_{s d k}, \quad \forall s \in S, d \in D, k \in K  \tag{5}\\
& \Delta Z_{1}=C_{1} \cdot \sum_{s \in S} \sum_{k \in K} M_{s d k}
\end{align*}
$$

(6)

## Soft restriction 1

- Optimal number of nurses
- RO: required optimum
- M: difference between optimal and actual


## MATHEMATICAL MODEL

$$
\begin{aligned}
& \sum_{d=d_{0}}^{d_{f}} \sum_{k \in K} x_{n s d k}+N M C A S_{n s d_{0}} \geq \\
& M I N C A S_{s} \cdot \sum_{k \in K}\left(x_{n s d_{0} k}-x_{n, s, d_{0}-1, k}\right), \\
& \forall n \in N, s \in S, d_{0} \in D \backslash\{1\}, d_{0} \leq|D|-M I N C A S_{s}+1, \\
& d_{f}=d_{0}+M I N C A S_{s}-1 \\
& \sum_{k \in K} B D_{n s k}+\sum_{k \in K} \sum_{d=1}^{d_{f}} x_{n s d k}+N M C A S_{n, s, 1} \geq \\
& M I N C A S_{s} \cdot \sum_{k \in K}\left(x_{n, s, 1, k}-I B D_{n s k}\right), \\
& \forall n \in N, s \in S, d_{f}=M I N C A S_{s}-B D_{n s k}
\end{aligned}
$$

## Soft restriction 2

- Consecutive assignments per shifts
- NMCAS: Number of Missing consecutive assignments
- MINCAS: Minimum Consecutive assignments
- BD: Border data


## MATHEMATICAL MODEL

$$
\begin{align*}
& \sum_{d=d_{0}}^{d_{f}} \sum_{k \in K} x_{n s d k}-N E C A S_{n s d_{0}} \leq \text { MAXCAS }_{s},  \tag{9}\\
& \forall n \in N, s \in S, d_{0} \in D \backslash\{1\}, d_{f}=\min \left\{d_{0}+\text { MAXCAS }_{s},|D|\right\} \\
& \sum_{k \in K} B D_{n s k}+\sum_{k \in K} \sum_{d=1}^{d_{f}} x_{n s d k}-N E C A S_{n, s, 1} \leq \text { MAXCAS }_{s},  \tag{10}\\
& \forall n \in N, s \in S, d_{f}=M A X C A S_{s}-B D_{n s k}+1 \\
& \Delta Z_{2}=C_{2} \cdot \sum_{n \in N} \sum_{s \in S} \sum_{d \in D}\left(N M C A S_{n s d}+N E C A S_{n s d}\right)
\end{align*}
$$

## Soft restriction 2

- NECAS: Number of Extra consecutive assignments
- MAXCAS: Maximum consecutive assignments


## MATHEMATICAL MODEL

$$
\begin{aligned}
& \sum_{d=d_{0}}^{d_{f}} \sum_{s=1}^{h} \sum_{k \in K} x_{n s d k}+N M C A G_{n d_{0}} \geq \\
& M I N C A G_{n} \cdot \sum_{s \in S} \sum_{k \in K}\left(x_{n s d_{0} k}-x_{n, s, d_{0}-1, k}\right), \\
& \forall n \in N, d_{0} \in D \backslash\{1\}, d_{0} \leq|D|-M I N C A G_{n}+1, \\
& d_{f}=d_{0}+M I N C A G_{n}-1 \\
& \sum_{s=1}^{h} \sum_{k \in K} B D_{n s k}+\sum_{s=1}^{h} \sum_{k \in K} \sum_{d=1}^{d_{f}} x_{n s d k}+N M C A G_{n, 1} \geq \\
& M I N C A G_{n} \cdot \sum_{s=1}^{h} \sum_{k \in K} x_{n, s, 1, k}, \\
& \forall n \in N, d_{f}=M I N C A G_{n}-B D_{n s k}
\end{aligned}
$$

## Soft restriction 3

- Overall working days
- NMCAG: number of Missing consecutive assignments globally
- MINCAG: Minimum consecutive assignments globally


## MATHEMATICAL MODEL

$$
\begin{align*}
& \sum_{d=d_{0}}^{d_{f}} \sum_{s=1}^{h} \sum_{k \in K} x_{n s d k}-N E C A G_{n d_{0}} \leq M A X C A G_{n}  \tag{14}\\
& \forall n \in N, d_{0} \in D \backslash\{1\}, d_{f}=\min \left\{d_{0}+M A X C A G_{n},|D|\right\} \\
& \sum_{s=1}^{h} \sum_{k \in K} B D_{n s k}+\sum_{s=1}^{h} \sum_{k \in K} \sum_{d=1}^{d_{f}} x_{n s d k}-N E C A G_{n, 1} \leq M A X C A G_{n},  \tag{15}\\
& \forall n \in N, d_{f}=M A X C A G_{n}-B D_{n s k}+1 \\
& \Delta Z_{3}=C_{3} \cdot \sum_{n \in N} \sum_{d \in D}\left(N M C A G_{n d}+N E C A G_{n d}\right)
\end{align*}
$$

- Soft restriction 3
- NECAG: number of Extra consecutive assignments globally
- MAXCAG: number of maximum Consecutive assignments globally


## MATHEMATICAL MODEL

$\Delta Z_{4}=C_{4} \cdot \sum_{n \in N} \sum_{s \in S} \sum_{d \in D} \sum_{k \in K} D S_{n s} \cdot x_{n s d k}$

$$
\begin{align*}
& \sum_{k \in K} \sum_{s=1}^{h} x_{n s d k}-M D W_{n d} \leq \sum_{k \in K} \sum_{s=1}^{h} x_{n, s, d-1, k}+\left(1-W_{n}\right),  \tag{18}\\
& \forall n \in N, d \in\{7,14,21,28\}
\end{align*}
$$

$$
\begin{equation*}
M D W_{n d}+\sum_{k \in K} \sum_{s=1}^{h} x_{n s d k} \geq \sum_{k \in K} \sum_{s=1}^{h} x_{n, s, d-1, k}+\left(1-W_{n}\right) \tag{19}
\end{equation*}
$$

$$
\forall n \in N, d \in\{7,14,21,28\}
$$

$$
\begin{equation*}
\Delta Z_{5}=C_{5} \cdot \sum_{n \in N} \sum_{d \in D^{\prime}} M D W_{n d}, \quad \text { where } D^{\prime}=\{7,14,21,28\} \tag{20}
\end{equation*}
$$

## Soft restriction 4

- Preferences
- DS: Desire Satisfaction level


## Soft restriction 5

- Working weekends
- MDW: missing days weekend
- $W$ : work all weekend


## MATHEMATICAL MODEL

$$
\begin{align*}
& \sum_{d \in D} \sum_{s=1}^{h} \sum_{k \in K} x_{n s d k}+N M W D_{n} \geq M I N W D_{n}, \quad \forall n \in N  \tag{21}\\
& \sum_{d \in D} \sum_{s=1}^{h} \sum_{k \in K} x_{n s d k}-N E W D_{n} \leq M A X W D_{n}, \quad \forall n \in N  \tag{22}\\
& \Delta Z_{6}=C_{6} \cdot \sum_{n \in N}\left(N M W D_{n}+N E W D_{n}\right) \tag{23}
\end{align*}
$$

## Soft restriction 6

- Working days
- NMWD: number missing working days
- MINWD: minimum working days
- NEWD: number of extra working days
- MAXWD: maximum working days


## MATHEMATICAL MODEL

$$
\begin{align*}
& \sum_{s=1}^{h} \sum_{k \in K}\left(x_{n s d k}+x_{n, s, d-1, k}\right) \leq 2 \cdot W W_{n d}  \tag{24}\\
& \forall n \in N, d \in\{7,14,21,28\} \\
& \sum_{s=1}^{h} \sum_{k \in K}\left(x_{n s d k}+x_{n, s, d-1, k}\right) \geq W W_{n d}  \tag{25}\\
& \forall n \in N, d \in\{7,14,21,28\} \\
& \sum_{d \in D^{\prime}} W W_{n d}-N E W W_{n} \leq M A X W W_{n},  \tag{26}\\
& \forall n \in N, \text { where } D^{\prime}=\{7,14,21,28\} \\
& \Delta Z_{7}=C_{7} \cdot \sum_{n \in N} N E W W_{n} \tag{27}
\end{align*}
$$

## Soft restriction 7

- Working weekends
- WW : Working weekend
- NEWW : Number of Extra working weekends
- MAXWW : Number of max working weekend


## CONCLUSIONS AND FUTURE WORK

- Increasing difficulty
- Consideration of methods
- Implementation and experiments


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